

# Executive Summary (general funds)

## 2021 Full Year Actual

- **Income** £948,144
- **Expenditure** £649,032
- **Surplus** £299,112

## 2022 Full Year Budget

- **Income** £922,593
- **Expenditure** £1,205,915
- **Deficit** (£283,322)

Full Year

- SJP applied for and was awarded the following government grants during 2021:
- Job Retention Scheme (unrestricted funds): £10,813
- Emergency Grant (unrestricted funds): £300
- National Lockdown Grant (unrestricted funds): £25,928
- Culture Recovery Grant (restricted funds) £94,280

Key is investments in our 21/23 business plan

Key Points



# 2020 Closing Summary

## Key Messages

- **Planned Giving and fundraising strategy** ✓
- **Business Plan 2021-2023:** *A future version to replace the current business model with one that is aligned with the values of the organisation. Editing the programming of events at SJP to better represent its thinking on social and environmental affairs. And preserving physical and intellectual space for the kinds of organisations and people SJP wants to support.* ✓
- **Actions taken during 2020-2021:**  
*During this time of uncertainty, the preparation is a key factor and we have been looking into these following points:*
  - *Reviewing the workforce and take right and timely decisions on flexible furloughed staff* ✓
  - *Identifying critical sensitivities* ✓
  - *Use scenarios analysis as tool for planning (Float + Xero)* ✓✓
  - *Getting our communication right (regular meetings)* ✓✓
  - *Acting and taking actions*
  - *Developing a business plan* ✓
  - *Closure of Gift Market, to give space for more aligned SJP's mission activities, despite an impact income of £248K (2019 figures). Gift market absorbed resources as time and space and other significant fixed costs (security, fees, salary).* ✓
- **Audit results 2020** ✓
- **Grants** ✓